

DARLEEN A. DRUYUN, U.S. Air Force

For more than a decade, Darleen A. Druyun served as the number two acquisition executive for the U.S. Air Force, where she was responsible for purchasing weapons and awarding lucrative government contracts to defense companies.¹ Ms. Druyun left the Air Force in November 2002, and in January 2003 began employment with Boeing Company as deputy general manager for missile defense systems at a yearly salary of \$250,000.² She negotiated her post-government job with Boeing Chief Financial Officer Michael Sears in the fall of 2002, while still employed by the Air Force. At that same time, Ms. Druyun was negotiating a \$23-billion deal on behalf of the Air Force to lease 100 converted Boeing 767 aircrafts to fly as Air Force refueling tankers.³

In April 2004, following a criminal fraud investigation, Ms. Druyun reached a plea agreement with the government. As part of that agreement, Ms. Druyun admitted that she improperly favored Boeing in four contracts she negotiated on behalf of the Air Force in exchange for personal favors, including her subsequent job with Boeing and jobs Boeing offered to her daughter and future son-in-law.⁴ The contracts included a \$4 billion deal that Ms. Druyun gave Boeing in 2001 to upgrade computer systems on the C-130 cargo aircraft, and a \$100 million contract in 2002 for Boeing to restructure NATO's Airborne Early Warning and Control program.⁵ She was sentenced to nine months in prison, fined \$5,000, and ordered to perform 150 hours of community service.⁶ In her plea agreement, Ms. Druyun acknowledged that "as a result of the loss of her objectivity, she took actions which harmed the United States."⁷ Boeing Chief Financial Officer Michael Sears also pleaded guilty to violating federal conflict of interest laws by negotiating with Ms. Druyun for a job at Boeing even though he knew she had not recused herself from Air Force discussions involving Boeing.⁸

¹ Laura M. Colarusso, Druyun Still Entitled to Federal Pension, *Air Force Times*, May 22, 2006 (Exhibit 1); Peter Pae, Pentagon Probe Flags 8 Deals, *The Los Angeles Times*, February 15, 2005. (Exhibit 2)

² Colarusso, *Air Force Times*, May 22, 2006.

³ Stephen J. Hedges, Former Boeing Finance Chief Gets 4-Month Sentence, *Chicago Tribune*, February 19, 2005. (Exhibit 3)

⁴ Colarusso, *Air Force Times*, May 22, 2006; George Cahlink, Ex-Pentagon Procurement Executive Gets Jail Time, *GovEx.com*, October, 1, 2004. (Exhibit 4)

⁵ Pae, *The Los Angeles Times*, Feb. 15, 2005.

⁶ Cahlink, *GovEx.com*, Oct. 1, 2004.

⁷ U.S. v. Druyun, Crim. No. 04-150-A, Supplemental Plea Agreement (E.D. Va. Sept. 28, 2004). (Exhibit 5)

⁸ Hedges, *Chicago Tribune*, Feb. 19, 2005.

A subsequent Pentagon investigation of Ms. Druyun found that of the 407 contracts she oversaw, at least eight – ranging in value from \$42 million to \$1.5 billion – deviated from general contracting procedures. Four of these questionable contracts, including a \$1.5-billion maintenance contract for KC-135 refueling tankers, were awarded to Boeing.⁹ The Pentagon’s acting acquisition chief suggested that Ms. Druyun may have been able to award such contracts because she had so little oversight.¹⁰

⁹ Pae, *The Los Angeles Times*, Feb. 15, 2005.

¹⁰ Id.